(Incorporated in the Republic of Singapore) (Company Registration No: 197901972D)

Unaudited Full Year Financial Statement and Dividend Announcement For The Year Ended 31 March 2011

1(a)(i) An income statement (for the group), together with a comparative statement for the corresponding period of the immediately preceding financial year.

		Group		
		Fu	III Year ended	
	Note	31 Mar '11	31 Mar '10	
		\$'000	\$'000	
Revenue		517,617	483,662	
Other Income	(i)	4,217	4,636	
Total revenue and other income		521,834	488,298	
Cost of goods sold		401,462	386,575	
Salaries and employees benefits		32,415	30,229	
Depreciation of property, plant and equipment		4,381	3,260	
Selling and promotion expenses		10,100	8,867	
Rental expenses		12,513	11,608	
Finance costs		552	425	
Foreign exchange gain, net		(262)	(107)	
Other operating expenses	<u> </u>	7,105	6,268	
Total costs and expenses		468,266	447,125	
Share of results of an associate		715	512	
Profit before taxation		54,283	41,685	
Taxation	<u>_</u>	11,102	8,207	
Profit for the year		43,181	33,478	
Profit attributable to:				
Owners of the parent		42,375	32,817	
Non-controlling interests		806	661	
		43,181	33,478	

1	۷	0	t	е

(i) Other income

Rental income Interest income Gain on disposal of property, plant and equipment, net Fair value gain on investment properties Management fee Others

NM - Not Meaningful

Group						
Fu	Full Year ended					
31 Mar '11	31 Mar '10	Change				
\$'000	\$'000	%				
952	637	49%				
373	304	23%				
383	-	NM				
1,370	2,838	-52%				
457	388	18%				
682	469	45%				
4,217	4,636	-9%				

Change

7% -9%

7%

4%

7% 34%

14%

8%

30%

145%

13%

5% 40%

30%

35%

29%

29%

22%

29%

# 1(a)(ii) Amount of any adjustment for under or overprovision of tax in respect of prior years

#### Income tax

 Under/(over) provision of tax in respect of prior years

Group					
Fu	Full Year ended				
31 Mar '11	31 Mar '10	Change			
\$'000	\$'000	%			
107	(171)	NM			

# 1(a)(iii) Statement of Comprehensive Income

# Profit for the year

#### Other comprehensive income

Foreign currency translation
Net surplus on revaluation of leasehold premises
Net change in fair value of investment security
Total comprehensive income for the year

Total comprehensive income attributable to:

Owners of the parent

Non-controlling interests

	Group				
F	ull Year ended	ł			
31 Mar '11	31 Mar '10	Change			
\$'000	\$'000	%			
43,181	33,478	29%			
(2,982)	4,094	NM			
2,532	-	NM			
(1,031)	1,237	NM			
41,700	38,809	7%			
40,913	38,131	7%			
787	678	16%			
41,700	38,809	7%			

1(b)(i) A statement of financial position (for the issuer and group), together with a comparative statement as at the end of the immediately preceding financial year.

	Gro	up	Com	pany
Assets	31 Mar '11	31 Mar '10	31 Mar '11	31 Mar '10
Non-current assets	\$'000	\$'000	\$'000	\$'000
Property, plant and equipment	25,076	18,819	14,655	9,606
Investment properties	18,739	13,715	8,850	8,350
Investment in subsidiaries	-	-	20,459	19,959
Investment in an associate	2,788	2,183	-	-
Loan to an associate	2,084	2,172	-	-
Investment security	1,236	2,267	1,236	2,267
Other receivables	5,330	956	1,671	956
Deferred tax assets	513	297		-
	55,766	40,409	46,871	41,138
Current assets				
Stocks	190,742	159,008	117,340	82,319
Trade debtors	11,285	9,340	5,842	4,386
Other debtors	4,665	12,806	4,037	3,256
Prepaid operating expenses	477	730	275	259
Amount due from an associate	866	2,021	-	-
Amount due from subsidiaries	-	-	3,946	9,440
Cash and cash equivalents	50,708	50,452	13,267	24,451
	258,743	234,357	144,707	124,111
Total assets	314,509	274,766	191,578	165,249
Equity and liabilities Current liabilities Loans and borrowings Trade creditors Other creditors Amount due to subsidiaries Provision for taxation	14,292 10,277 22,791 - 8,111 55,471	14,186 10,087 20,096 - 5,872 50,241	4,575 16,512 16 5,802 26,905	3,649 13,655 62 3,995 21,361
Net current assets	203,272	184,116	117,802	102,750
Non-current liabilities				
Provisions	145	223	-	_
Deferred income	152	-	-	-
Deferred tax liabilities	1,280	481	702	481
	1,577	704	702	481
Total liabilities	57,048	50,945	27,607	21,842
Net assets	257,461	223,821	163,971	143,407
Equity attributable to owners of the parent Share capital Reserves	66,826 182,754	66,514 150,029	66,826 97,145	66,514 76,893
	249,580	216,543	163,971	143,407
Non-controlling interests	7,881	7,278	-	-
Total equity	257,461	223,821	163,971	143,407
Total equity and liabilities	314,509	274,766	191,578	165,249

1(b)(ii) Aggregate amount of group's borrowings and debt securities as at the end of the current financial period reported on with comparative figures as at the end of the immediately preceding financial year:

## Amount repayable in one year or less, or on demand

As at 31 Mar '11		As at 31	Mar '10
Secured	Unsecured	Secured	Unsecured
\$'000	\$'000	\$'000	\$'000
-	14,292	-	14,186

# Amount repayable after one year

As at 31 Mar '11		As at 31 Mar '10	
Secured	Unsecured	Secured	Unsecured
\$'000	\$'000	\$'000	\$'000
-	-	-	-

# **Details of any collateral**

The unsecured term loans of certain subsidiaries are covered by corporate guarantees given by the Company.

# 1(c) A statement of cash flow (for the group), together with a comparative statement for the corresponding period of the immediately preceding financial year.

	Grou	
	Full year e	
	31 Mar '11	31 Mar '10
	\$'000	\$'000
Operating activities:		
Profit before taxation	54,283	41,685
Adjustments for:		
Finance costs	552	425
Interest income	(373)	(304
Depreciation of property, plant and equipment	4,381	3,260
Foreign currency translation adjustment	(1,286)	1,124
(Gain)/loss on disposal of property, plant and equipment, net	(383)	46
Fair value gain on investment properties	(1,370)	(2,838
Share of results of an associate	(715)	(512
Operating cash flow before changes in working capital	55,089	42,886
Increase in stocks	(31,734)	(13,051
Decrease/(increase) in debtors	6,196	(7,989
Decrease/(increase) in prepaid operating expenses	253	(234
Decrease in amount due from an associate	1,155	1,776
(Increase)/decrease in long term receivables	(4,374)	168
Increase in creditors	2,959	5,402
Cash flow from operations	29,544	28,958
Income taxes paid	(8,718)	(8,213
Interest paid	(552)	(425
Interest received	373	304
Net cash flow from operating activities	20,647	20,624
Investing activities:		
	4.400	4.0
Proceeds from disposal of property, plant and equipment	1,109	18
Purchase of property, plant and equipment	(12,098)	(5,662
Investment in an associate		(1,370
Net cash flow used in investing activities	(10,989)	(7,014
Financing activities:		
Proceeds from loans and borrowings	805	2,820
Repayment of loans and borrowings	(699)	(4,148
Proceeds from issue of shares pursuant to scrip		
dividend scheme	312	1,308
Dividend paid to non-controlling interest of a subsidiary	(184)	(200
Dividend paid on ordinary shares	(8,188)	(5,798
Net cash flow used in financing activities	(7,954)	(6,018
Net increase in cash and cash equivalents	1,704	7,592
Effects of exchange rate changes	(1,448)	7,592
Cash and cash equivalents at beginning of year		
	50,452 <b>50,708</b>	42,117 <b>50,452</b>
Cash and cash equivalents at end of year		
	24 Mar 144	21 Mar 140
	31 Mar '11	
sh and cash equivalents comprise the following at the end of the year:	\$'000	<b>31 Mar '10</b> \$'00
sh and cash equivalents at end of year sh and cash equivalents comprise the following at the end of the year: sh and bank balances ted deposits with banks		

1(d)(i) A statement (for the issuer and group) showing either (i) all changes in equity or (ii) changes in equity other than those arising from capitalisation issues and distributions to shareholders, together with a comparative statement for the corresponding period of the immediately preceding financial year.

## Statement of Changes in Equity

Balance at 1 April 2009

Profit for the year

Issuance of new shares

pursuant to scrip dividend scheme

for the year

Other comprehensive income

Total comprehensive income

_			
c			m
u	ıv	u	L

		Total				Foreign	
	Non-	attributable to		Asset	Fair value	currency	
Total	controlling	owners of the	Revenue	revaluation	adjustment	translation	Share
equity	interests	parent	reserve	reserve	reserve	reserve	capital
\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
189,702	6,800	182,902	116,028	-	(412)	2,080	65,206
33,478	661	32,817	32,817	-	-	-	-
5,331	17	5,314	-	-	1,237	4,077	-
38,809	678	38,131	32,817	-	1,237	4,077	-
1,308	-	1,308	-	-	-	-	1,308
(5,798)	-	(5,798)	(5,798)	-	-	-	-
(200)	(200)	-	-	-	-	-	-
223,821	7,278	216,543	143,047	-	825	6,157	66,514

Balance at 3	1 March 2010

Dividends on ordinary shares

Payment of dividend by a subsidiary

Balance at 1 April 2010
Profit for the year Other comprehensive income
Total comprehensive income for the year
Issuance of new shares pursuant to scrip dividend scheme
Dividends on ordinary shares
Payment of dividend by a subsidiary
Balance at 31 March 2011

	Foreign				Total		
	currency	Fair value	Asset		attributable to	Non-	
Share	translation	adjustment	revaluation	Revenue	owners of the	controlling	Total
capital	reserve	reserve	reserve	reserve	parent	interests	equity
\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
66,514	6,157	825	-	143,047	216,543	7,278	223,821
-	-	-	-	42,375	42,375	806	43,181
-	(2,963)	(1,031)	2,532	-	(1,462)	(19)	(1,481)
-	(2,963)	(1,031)	2,532	42,375	40,913	787	41,700
312	-	-	-	-	312	-	312
-	-	-	-	(8,188)	(8,188)	-	(8,188)
-	-	-	-	-	-	(184)	(184)
66,826	3,194	(206)	2,532	177,234	249,580	7,881	257,461

# Statement of Changes in Equity Company

#### Balance at 1 April 2009

Profit for the year Other comprehensive income Total comprehensive income for the year Issuance of new shares pursuant

to scrip dividend scheme

Dividends on ordinary shares

Balance at 31 March 2010

#### Balance at 1 April 2010

Profit for the year Other comprehensive income

Total comprehensive income for the year

Issuance of new shares pursuant to scrip dividend scheme

Dividends on ordinary shares

Balance at 31 March 2011

Share capital \$'000	Fair value adjustment reserve \$'000	Revenue reserve \$'000	Total equity \$'000
•			
65,206	(412)	66,989	131,783
-	-	14,877	14,877
-	1,237	-	1,237
-	1,237	14,877	16,114
1,308	-	-	1,308
-	-	(5,798)	(5,798)
66,514	825	76,068	143,407

143,407	76,068	825	66,514
29,471	29,471	-	-
(1,031)	-	(1,031)	-
28,440	29,471	(1,031)	-
312	-	-	312
(8,188)	(8,188)	-	-
163,971	97,351	(206)	66,826

1(d)(ii) Details of any changes in the company's share capital arising from rights issue, bonus issue, share buy-backs, exercise of share options or warrants, conversion of other issues of equity securities, issue of shares for cash or as consideration for acquisition or for any other purpose since the end of the previous period reported on. State also the number of shares that may be issued on conversion of all the outstanding convertibles, as well as the number of shares held as treasury shares, if any, against the total number of issued shares excluding treasury shares of the issuer, as at the end of the current financial period reported on and as at the end of the corresponding period of the immediately preceding financial year

There has been no change in the number of issued shares in the capital of the Company since the end of the previous period reported on.

The Company does not have any outstanding share convertibles and treasury shares at the end of the period under review.

1(d)(iii)To show the total number of issued shares excluding treasury shares as at the end of the current financial period and as at the end of the immediately preceding year.

31 Mar '11	31 Mar '10
234,331,711	233,954,723

1(d)(iv) A statement showing all sales, transfers, disposal, cancellation and/or use of treasury shares as at the end of the current financial period reported on.

Not applicable.

Whether the figures have been audited or reviewed, and in accordance with which auditing standard or practice

The figures have not been audited or reviewed by the auditors.

3. Where the figures have been audited or reviewed, the auditors' report (including any qualifications or emphasis of a matter)

Not applicable.

4. Whether the same accounting policies and methods of computation as in the issuer's most recently audited annual financial statements have been applied

The Group has applied accounting policies and methods of computation in the financial statements for the current reporting year consistent with those of the audited financial statements for the year ended 31 March 2010, except as disclosed in paragraph 5 below.

5. If there are any changes in the accounting policies and methods of computation, including any required by an accounting standard, what has changed, as well as the reasons for, and effect of, the change

The Group adopted all the new and revised Financial Reporting Standards ("FRSs") and Interpretations of FRSs ("INT FRSs") that are relevant to its operations and effective for annual periods beginning on or after 1 January 2010. The adoption of these new/revised FRSs and INT FRSs does not result in any material effect on the financial statements for the Group.

- 6. Earnings per ordinary share of the group for the current financial period reported on and the corresponding period of the immediately preceding financial year, after deducting any provision for preference dividends
  - (a) Weighted average number of ordinary shares for calculation of basic and diluted earnings per share
  - (b) Basic and diluted earnings per share (cents)

Group			
Full year ended			
31 Mar '11 31 Mar '10			
234,156,128	233,006,545		
18.10	14.08		

EPS is calculated by dividing the Group's profits after tax and non-controlling interests with the weighted average number of ordinary shares during the period. The weighted average number of ordinary shares outstanding during the period is the number of ordinary shares outstanding at the beginning of the period, adjusted by the number of ordinary shares issued during the period multiplied by a time-weighting factor. The time-weighting factor is the number of days that the shares are outstanding as a proportion of the total number of days in the period.

There is no dilutive effect for EPS as the Company does not have any outstanding share convertibles as at 31 March 2011.

- 7. Net asset value (for the issuer and group) per ordinary share based on the total number of issued shares excluding treasury shares of the issuer at the end of the
  - (a) current financial period reported on; and
  - (b) immediately preceding financial year

Number of issued shares Net asset value per ordinary share (cents)

Gro	oup	Company		
31 Mar '11 31 Mar '10		31 Mar '11	31 Mar '10	
234,331,711	233,954,723	234,331,711	233,954,723	
106.51	92.56	69.97	61.30	

- 8. A review of the performance of the group, to the extent necessary for a reasonable understanding of the group's business. It must include a discussion of the following:-
  - (a) any significant factors that affected the turnover, costs, and earnings of the group for the current financial period reported on, including (where applicable) seasonal or cyclical factors; and
  - (b) any material factors that affected the cash flow, working capital, assets or liabilities of the group during the current financial period reported on

The Group registered a 7% increase in revenue to \$517.6 million for the financial year ended 31 March 2011 ("FY2011"). This increase is largely attributed to the expansion of the Group's multibrand retail network. An improvement in gross margins to 22.4% from 20.1% a year ago is the result of the successful implementation of the various marketing programmes throughout the year as well as more positive trading conditions.

The Group's operating profit rose 30% to \$54.3 million (FY2010: \$41.7 million) with profit after tax registering a record \$43.2 million.

As at 31 March 2011, the consolidated net asset value was \$249.6 million or \$1.07 per share. Cash and its equivalents stood at \$50.7 million

9. Where a forecast, or a prospect statement, has been previously disclosed to shareholders, any variance between it and the actual results

The Group's performance for the period under review is in line with the prospect statement in the results announcement for the period ended 31 December 2010.

10. A commentary at the date of announcement of the significant trends and competitive conditions of the industry in which the group operates and any known factors or events that may affect the group in the next reporting period and the next 12 months

The global watch industry continues to remain strong and the Group expects demand in the region to be sustained with the exception of Japan. The Group also anticipates inflationary pressures to drive up operating costs, especially those related to personnel and rental.

Barring any unforeseen circumstances, the Group expects to remain profitable for the next financial year.

#### 11. Dividend

#### (a) Current Financial Period Reported On

Any dividend recommended for the current financial period reported on?

Yes

Name of Dividend	Proposed First and Final Dividend
Dividend Type	Cash or Scrip
Dividend amount per Ordinary Share	5.00 cents
Tax Rate	(one-tier)

# (b) Corresponding Period of the Immediately Preceding Financial Year

Any dividend declared for the corresponding period of the immediately preceding financial year?

Yes

Name of Dividend	First and Final Dividend
Dividend Type	Cash or Scrip
Dividend amount per Ordinary Share	3.50 cents
Tax Rate	(one-tier)

## (c) Date Payable

The Directors have recommended a first and final dividend of 5.00 cents per ordinary share (onetier) ("FY2011 Dividend") amounting to approximately \$11,717,000. This is subject to the approval of the shareholders of the Company at the next Annual General Meeting to be held on 15 July 2011.

The Company's Scrip Dividend Scheme under which shareholders may elect to receive dividends in the form of new shares in lieu of cash will apply to the FY2011 Dividend.

# (d) Books Closure Date

The books closure and payment dates in respect of the FY2011 Dividend will be announced on a later date.

# 12. If no dividend has been declared/recommended, a statement to that effect.

Not applicable.

# Part II – Additional Information required for Full Year Announcement

# 13. Segmented revenue and results for business or geographical segments (of the group) in the form presented in the issuer's most recently audited annual financial statements, with comparative information for the immediately preceding year.

2011	South East Asia & Australia S\$'000	North East Asia S\$'000	Total S\$'000	Eliminations S\$'000	Group S\$'000
Segment Revenue:					
Sales to external customers	439,164	78,453	517,617	-	517,617
Inter-segment sales	59	246	305	(305)	-
Other income	11,609	614	12,223	(8,006)	4,217
Total revenue and other income	450,832	79,313	530,145	(8,311)	521,834
Segment results: Segment results Finance costs Fair value gain on investment properties Share of results of an associate Profit before taxation Taxation Profit for the year	50,218	11,017	61,235	(8,485)	52,750 (552) 1,370 715 54,283 (11,102) 43,181
Other segment information: Segment assets Unallocated corporate assets	267,184	46,812	313,996		313,996 513 314,509
Segment liabilities Unallocated corporate liabilities	39,094	8,563	47,657	. <del>-</del>	47,657 9,391 57,048
Capital expenditure for the year	11,245	853	12,098	-	12,098
Depreciation	3,927	454	4,381	-	4,381

2010	South East Asia & Australia S\$'000	North East Asia S\$'000	Total S\$'000	Eliminations S\$'000	Group S\$'000
Segment Revenue:					
Sales to external customers	405,143	78,519	483,662	-	483,662
Inter-segment sales	115	201	316	(316)	-
Other income	4,801	135	4,936	(300)	4,636
Total revenue and other income	410,059	78,855	488,914	(616)	488,298
Segment results: Segment results Finance costs Fair value gain on investment properties Share of results of an associate Profit before taxation Taxation Profit for the year	27,611	11,460	39,071	(311)	38,760 (425) 2,838 512 41,685 (8,207) 33,478
Other segment information:				_	00,110
Segment assets Unallocated corporate assets	228,508	45,961	274,469	-	274,469 297 274,766
Segment liabilities Unallocated corporate liabilities	36,913	7,679	44,592	. <del>-</del>	44,592 6,353 50,945
Capital expenditure for the year	5,023	639	5,662	-	5,662
Depreciation	3,143	117	3,260	-	3,260

14. In the review of performance, the factors leading to any material changes in contributions to turnover and earnings by the business or geographical segments.

Refer to Paragraph 8.

#### 15. A breakdown of sales as follows:

		Group			
	2011	<b>2011</b> 2010			
	S\$'000	S\$'000	%		
Revenue for first half year	232,898	224,229	3.9		
Profit after tax for first half year	15,992	11,631	37.5		
Revenue for second half year	284,719	259,433	9.7		
Profit after tax for second half year	27,189	21,847	24.5		

16. A breakdown of the total annual dividend (in dollar value) for the issuer's latest full year and its previous full year as follows: -

Total Annual Dividend

	Latest Full Year	Previous Full Year
	S\$'000	S\$'000
Ordinary	11,717	8,188
Preference	<u>-</u> .	
Total	11,717	8,188

# BY ORDER OF THE BOARD

Christine Chan Company Secretary 24 May 2011